TOWARDS AN INTEGRATED PORTFOLIO



We started 2024 with a look back at arts, Jewish life, and racial justice grantmaking

20 vears of

years of grantmaking

JEWISH LIFE

13 years of memos 142
grantees

and interviews with five grantee and grantmaker colleagues

ARTS

years of grantmaking

and interviews with three grantee and grantmaker colleagues 10
years of memos

190 grantees

RACIAL JUSTICE

years of grantmaking

5 years of memos

17
grantees

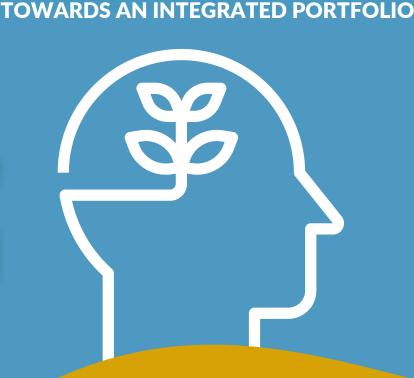
and interviews with all grantees

THE HEADLINES

- Across programs and timelines, Fund grantmaking has been at the vanguard: often first, often among a few with many following our lead
- Grants support ideas and leaders others often push to the margins: immigrants, Indigenous people, people with disabilities, and LGBTQ+ communities
- The arts are everywhere in the Fund's grantmaking,
 regardless of program area. Culture making and

keeping is a part of the work.

What we learned



JEWISH LIFE

CREATIVE AND PROGRESSIVE GRANTMAKING

Grantmaking was uniquely focused on **solidarity**

within Jewish communities and among coalitions

Grants were a significant source of support for progressive organizations

and less significant for traditional Jewish grantees



ARTS

AHEAD OF AND EXPRESSING THE CURVE

Grants deeply recognized cultural identity and connection

allowing communities to celebrate identity and belonging

Arts education grantmaking was integrated with policy shifts

with the Fund at the table

of local decision-making
to center youth



RACIAL JUSTICE

A NATURAL OVERLAP WITH ECONOMIC WELL-BEING

Grantmaking that recognized culture bearers as leaders of social change

while addressing nonprofit worker well-being and resisting silos



SEEDING A SECOND
INTEGRATION
FOR GRANTMAKING THAT
SPEAKS TO

interdependence, intersections, and radical bridging communities building power for racial justice and equity

youth, artists, and nonprofits creating a thriving and just Bay Area TOWARDS AN INTEGRATED PORTFOLIO



All three programs supported the arts, validating their core role in community well-being

FUND THE ARTS AS A STRATEGY, NOT A PROGRAM

FOCUS AND INTEGRATE FUNDING FOR IMPACT

EXCEPTION: ARTS LEARNING PODS
The Fund's pandemic response to
education, arts, family, safety net, and
belonging

- We have not reached Latinx communities despite their majority presence
- We spread ourselves too thin for too long, contributing to nonprofit ecosystem scarcity
- Jewish Life grantmaking was national, with less support for Bay Area leadership and priorities
- Despite being a place-based funder, we didn't design place-based concentration: aligning grants across program areas and linking grantees in collective action



HONOR GRANTEES

The Fund's racial justice grantmaking was a first effort for trust-based practice, centering grantees and seeking right relationship.

We missed the opportunity to create a cohort experience for grantees who prioritize collaboration and solidarity.

prioritize collaboration and solidarity.

Their self-organizing and insight sharing

and grow in the work ahead.

with us is inspiring how the Fund can learn



2024 Road Map

APR-MAY

- Synthesis of portfolio reviews
- Design of community engagement
- Research that grounds understanding of the state of the Bay Area

JUN-AUG

- Community engagement
- Design of integration
- Fiscal implications

OCT-NOV

- Integration design finalized
- Learning priorities identified
- Community and trustee feedback

JAN-MAR

- Exit grantmaking
- Beyond the grant support
- Portfolio reviews

MAY 23

• Trustee feedback on findings and direction



• Trustee feedback on design



• Trustee action item

2025

- Program implementation
- Community engagement